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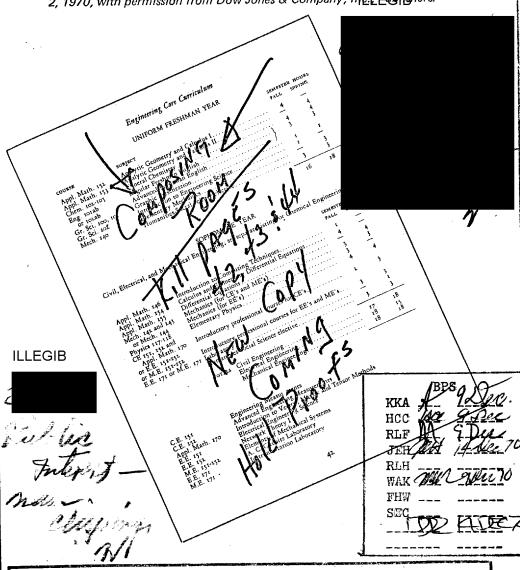
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# Approved For Release 2001/08/09: CIA-RDP86-00244R000100140010-0 Engineering Curriculum

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# that students must pursue for a degree Approved For Beleaset 2001/08/09% GIA-RDP86-00244B000100146010-0 by Tim Metz

WORCESTER, Mass.—"Four years from now may well see Worcester Polytechnic Institute heralded as a true innovator in private higher education," says George W. Hazzard, the college's president. "On the other hand, you might see me standing down here on Route 9 with my thumb out."

Mr. Hazzard is partly joking, of course, but he does have reason to wonder what his future holds. Worcester Polytechnic, which he has headed for one year, is about to toss out its entire curriculum and start over. After 18 months of planning and haggling among administrators, faculty and students, the 105-year-old, 2,100-student college has set out to remake itself from a nuts-and-bolts school of engineering to a breeder of scientific humanists who are prepared to bend science directly to social concerns.

The vehicle for this transformation is the "WPI Plan," which will be formally announced tomorrow. The plan is based on two central themes: A complete change in the standards by which a student's progress is measured, and a belief that attempts by engineering students to solve real world problems—even insolvable ones—have far greater academic value than has yet been recognized.

Until this year a degree at WPI, as at the overwhelming majority of other schools has represented the accumulation of a prescribed number of academic value units, or credits. A course is assigned a certain number of credits, or credit hours as they are called by some schools. Degrees have been awarded on the basis of a student's collection of the proper number of credits in various prescribed areas of study, with the mix of credits determined by the department whose degree the student seeks.

## A Fresh Start for Freshmen

But for freshmen beginning at WPI next year, and for each entering class for three years after that there will no longer be "credits" to earn nor will there be prescribed academic programs of courses

Each student's course of study will be determined solely by himself and his faculty adviser.

In place of the accumulation of credits as a path to a degree, the WPI Plan will require both a major off-campus project and a comprehensive examination by the end of the student's career at the school. As currently planned, a student can take the comprehensive exam after he has completed the equivalent of three years of work.

Students will have wide latitude in selecting off-campus study projects. A faculty member and 15 students will comprise a study project team that will work on one or more engineering problems posed by such "real world" institutions as business and municipal government. In more limited pilot projects over the past several years, WPI students have aided such companies as American Optical Co. and Heald Machine Co. to solve manufacturing and product engineering problems as part of their work in an engineering economics course. "Several of my students have been hired by companies where they worked on these projects while they were here," reports William R. Grogan, the dean of undergraduate students who also teaches the course.

To accomodate the emphasis on such projects under the WPI Plan, the school year will be broken into five seven-week terms. One term, to be conducted over the summer, will stress remedial and other preparatory work for students who come to WPI with an inadequate high school education. As an added effect, the seven-week academic periods "are certain to make it easier for poor students to move back and forth between jobs and school with the least possible delaying effect on their progress toward a degree," said Mr. Grogan.

As currently envisioned, WPI's civil engineering, chemical engineering and mechanical engineering departments will spearhead the changeover to the WPI Plan, through a liaison with Worcester and other towns and with several indus-

(Continued on Page 11)

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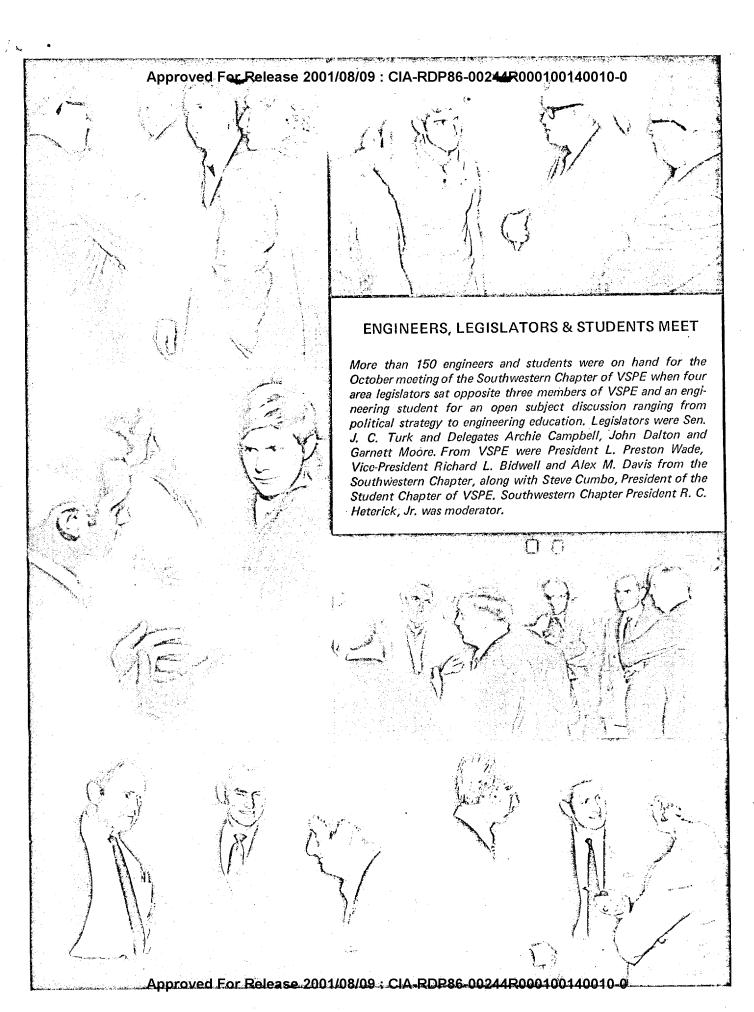
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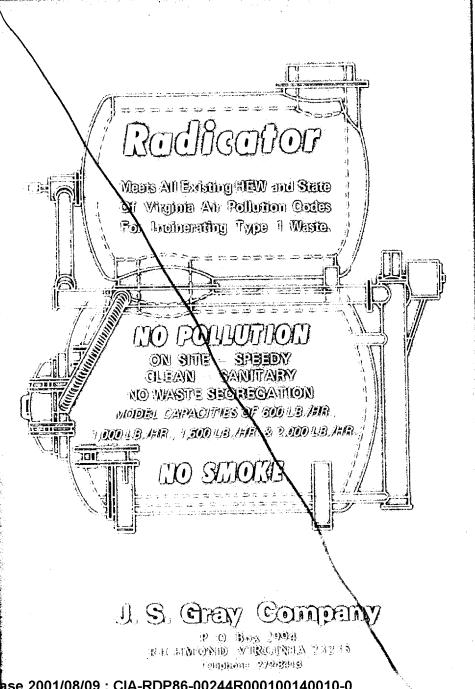
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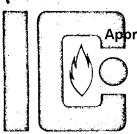
ward will be encouraged to become involved in study projects aimed at helping on such issues as air and water pollution, parking and even urban beautification.

While WPI currently has no serious economic problems, the new plan promises to put it on firmer financial footing. With about a quarter of the student body projected to be involved in off-campus study projects each term, college living space and other facilities will be opened to greater full-year use, which should lower costs. And, by working on study projects at business and other facilities

away from the campus, students will be curriculum elease 2001/08/09: CIA-RDP86-002445000 to conjument on the scene, "which tries. Students from their second year onfor exotic new equipment," says a school spokesman. Faculty members, too, will be grouping for maximum efficiency in teaching basic science courses as they relate to the various engineering disciplines. In math, for example, some subjects, such as advanced algebra, will be taught with once-weekly lectures in a large hall, followed by smaller meetings during the week which an instructor relates the week's lesson to his own group's special field of engineering.

> This expected more efficient use of faculty and facilities should let the school





proved For Release 2001/08/09 : CIA-RDP86-00244-000400440040inh to the WPI Plan

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imal bricks-and-mortar additions and without enlarging the faculty. It has been protocodobatahog soigh to the WPI Plan will cost the school about \$2 million over the next four years, or about 5% of the projected operating budget over that

Why did Worcester Polytechnic make the switch? Like many other private schools, WPI is learning that nearby state schools "can do a fine job of turning out graduate engineers using the same kind of classical approach to the subject we have been using all these years," says Romeo L. Moruzzi, a WPI professor of electrical engineering.

"The question then becomes, how much longer should students be willing to pay us \$2,400 a year to do essentially what the University of Massachusetts can do for \$200 a year?" he says. "If private schools can't offer something unique in education, then they really have little reason to exist."

## Difficulties Ahead

Nobody at WPI pretends the change will be easy. All agree that the facultys commitment to the new concept will be crucial. "The usual Ivory-tower professor does not generally qualify" to teach under the WPI Plan, says Carl C. Koontz, who heads WPI's civil engineering department. "The need is for people-oriented engineers, not engineering-oriented people."

And faculty cooperation is far from assured. At a June meeting nearly a third of the school's then 152 faculty members voted to turn down the WPI Plan, though a few of them said they did so because they felt it wasn't radical enough. M. Lawrence Price, dean of faculty, spent the summer screening a list of more than 600 prospective faculty members to replace 10 who left and to add eight, all in the humanities.

Students, too, must react positively to make the plan work. WPI officials are well aware that their plan offers wide latitude to students, and they expect some students to abuse that latitude.

Even if the WPI Plan functions up to expectations, the school may come under fire from outside. "There is some possibility that we could face accreditation problems from our more conservative peers in engineering education, and there's the chance that our graduates under the WPI Plan may want to go on for graduate work at schools which might not honor all their course and project work here," says one liberal arts professor.

Whatever the outcome, little Worcester Polytechnic Institute must be credited with developing a truly innovative approach to higher education and having the grit to implement it. So, if you should happen to spot a middle-aged, bookishlooking man in a cap and gown hitchhiking man had been been a few years